

Vol 32, Edition 9 • May 19, 2016

Voice of Small, Emerging Diversity Owned Businesses Since 1984 • NEWS • INFO • BID

The Comeback and Competition of the Inner City

Two new studies explore the movement of businesses and people back to the city, but outside the central business district.



By Richard Florida

In the 1950s and 1960s, America's inner cities experienced sharp declines as people and businesses moved out to the suburbs. By the early 1970s, one of my urban planning professors at Rutgers went so far as to dub the inner city "a sandbox," with federal transfers being used to essentially placate disadvantaged residents. But over the past decade or so, inner cities have staged a comeback, leading to what's been dubbed a "great inversion" as people and jobs move back to and near downtown, and poverty and disadvantage increasingly take up residence in the suburbs.

Still, a debate has emerged among urban scholars as to what kinds of cities have really made a comeback and how much growth continues to be centered in the suburbs. When the economist Jed Kolko crunched the latest Census figures, he found urban revival to be limited to the young, skilled, and affluent (who can afford and are contributing to escalating housing prices), while the suburbs continue to account for more growth.

Two new studies published in Economic Development Quarterly contribute to this important debate by taking a close look at the extent of employment growth in the inner city, and the business clusters that are driving it. The studies are informed by the work of the Harvard business professor Michael Porter, whose research focuses on the role of clusters of businesses, among other factors, in shaping the competitiveness of the inner city.

Competition and employment growth

The first study, by Daniel Hartley of the Federal Reserve Bank of Chicago and Nikhil Kaza and T. William Lester of the University of North Carolina, Chapel Hill, uses Census Bureau data to track employment growth among inner cities in 281 metros between 2002 and 2011. The study defines the "inner city" in two ways. The first, broad definition defines the inner city as all neighborhoods or Census

This is a Complimentary Copy. Paid subscribers receive first class mail.

PUBLISHED BY SMALL BUSINESS EXCHANGE, INC. 795 Folsom Street, 1st Floor, San Francisco, CA 94107

PRSRT STD U.S. Postage PAID San Fran CA 941 Permit No. 820 tracts outside the Central Business District in the principal city of a metro area. The second, narrower definition is more in line with Porter's original definition of the distressed inner city, which is limited to neighborhoods or tracts with median household incomes below 80 percent of the metro median and unemployment rates more than 25 percent higher than in 2000. To get at this, the study uses a special Census dataset, which includes information on where workers work and live. The study identifies competitive inner cities as those that benefitted from job gains across the metro and saw an increase in the share of jobs located in the inner city.

The study finds substantial evidence of an inner-city rebound. Inner cities gained over 1.8 million new jobs from 2002-2011—a growth rate of 6.1 percent, just slightly less than the suburban rate of 6.9 percent. Employment growth in the inner city also surpassed that of the suburbs (3.6 percent vs. 3 percent) during the years 2009-2011, after the economic crisis. Kolko's analysis of population growth (rather than employment growth) for more recent years suggests a slow-down of this urban revival. This growth in inner-city employment is not limited to one part of the country, but extends across almost all regions, according to the study. Inner-city employment increased in eight out of nine Census regions (all but the East North Central, or Rustbelt, region) between 2002 and 2011, as the chart on page 9 shows.

... six out of nine regions saw faster employment growth in their inner cities compared to their suburbs.

This effect was again even more pronounced during the immediate post-crisis period (2009-2011), when six out of nine regions saw faster employment growth in their inner cities compared to their suburbs.

While large, dense metros such as New York and San Francisco saw higher employment growth in their inner cities, more sprawling metros such as Dallas and Houston saw faster and more significant growth in their suburbs. Meanwhile, metros such

Continued on page 9

Want to Increase Minority Entrepreneurship? Make Incubators More Inclusive

By Lena Ferguson and Kim Zeuli

Last year's first ever White House Demo Day, for which entrepreneurs were invited to the White House to present their ventures, focused on inclusive entrepreneurship. At the heart of the growing political interest in minority entrepreneurship is a well-documented underlying problem: While minorities make up over one-third (36 percent) of the U.S. population, only 18 percent of U.S. firms are minority-owned.

Incubators, which are designed to address the networking, education and capital challenges that all, but especially minority, entrepreneurs face, are a promising strategy for increasing minority entrepreneurship numbers. However, minorities represent a small percentage of the firms being supported by incubators. How can we get incubators to be more inclusive?

One solution might be to establish more incubators in inner cities (the subject of our latest infographic), which have high concentrations of minority entrepreneurs. While inner cities only make up 10 percent of the population nationwide, 21 percent of minorities live there. But most incubators are located in higher-income, less diverse communities. ICIC's 2015 analysis of the location of incubators in nine states (California, Louisiana, Massachusetts, Michigan, Missouri, New Jersey, New York, Washington and Wisconsin) identified 261 incubators, of which only 24 percent were located in an inner city.

Detroit is just one city that offers a compelling argument for more inner city incubators. In Detroit, an estimated 86 percent (1,237) of minority-owned firms with paid employees are located in the inner city. We found four incubators in Detroit's inner city and estimate that collectively they can support just 11 percent of minority entrepreneurs, and that's if their representation was 100 percent, which typically it is not.[4] If minority entrepreneurs can't access the support they need in these incubators it could limit the numbers of successful minority-owned businesses.

One just has to look at Detroit's successful incubators to understand the significant impact these organizations could have on growing minority entrepreneurs across all sectors, such as food, fashion, retail and tech.

One inner city Detroit incubator helping minority entrepreneurs succeed is Detroit Kitchen Connect. In 2014, Detroit Kitchen Connect supported 18 entrepreneurs, and 90 percent of them were minorities.

Detroit Kitchen Connect is run by the Eastern Market Corporation, a nonprofit economic develop-

Law Office of Malachowski and Associates.

Civil Litigation.

We Will Fight for You.

Our civil litigation team

has a track record

of aggressive advocacy and

successful business lawsuits.

www.marklawsf.com

415/983-0717

Visit www.sbeinc.com

to download the latest SBE Newspaper and Newsletter

BUSINESS

Community Outreach

2016 Hero Awards

The San Francisco Human Rights Commission's ("HRC") Equity Advisory Committee ("EAC") is now accepting applications/nominations for the 2016 Human Rights Commission "Hero Awards" recognizing students, individuals and organizations for their outstanding contributions in organizing communities for justice. Applications/nomination forms may be found at: http://www.sf-hrc.org.

With these awards, the HRC honors individuals and organizations who, through sustained advocacy and community organizing, advance social justice in San Francisco's diverse and multicultural communities. In addition, the HRC hopes to engage the City on the collective importance of recent civil rights successes and challenges in San Francisco. The awards will recognize honorees in three categories: The HRC HERO Award for Organizations. The HRC seeks to recognize organizations and programs that, through community organizing and advocacy, secure, protect, and promote human rights for all people. Organizations and programs of all sizes, experiences, and levels of development will be considered.

The HRC HERO Award for Students. The HRC seeks to honor San Francisco's young leaders. Outstanding grade school, middle school, high school, college or post-graduate level students will be honored for sharing their experiences and ideas on community organizing in San Francisco. Interested students are encouraged to submit a short essay (please see application for more details). The HRC HERO Award for Individuals. The HRC seeks to recognize individuals for their outstanding leadership in and contributions to organizing San Francisco's diverse communities for justice.

Submission instructions and eligibility information can be found on the applications. The deadline to submit an application/nomination form is Friday, July 1, 2016 at 5 p.m., and will then be reviewed by the selection committee.

To submit an application/nomination form or for more information, please contact Veronica Garcia at veronica.garcia@sfgov.org.

Source: San Francisco Human Rights Commission

Success Stories

One Planet Granola, San Francisco



Rana Madahat, President and her daughter Sandra

BACKGROUND

One Planet is dedicated to nourishing families all over the planet with delicious and organic foods, made from all the highest quality ingredients. Family company, Rana, Sandra and Issa Madanat, launched One Planet from their small town café in Ross, California in 2010. The company believes their granola and sustainable practices, reflects the deep belief that living consciously is the essence of our own wellbeing and the planet.

One Planet organic and gluten free granola is currently selling at Whole Foods, Raleys, Nob Hill

Foods and other independent groceries; through established distributors, such as Renaissance Specialty Foods, The Good Stuff Distributor, Nature's Best and DPI Specialty Foods; and direct to corporate offices, vending machines and e-commerce avenues with amazon and abesmarket.com.

CHALLENGES

One Planet organic and gluten free granola was experiencing fast growth and realized a need for investment capital to fully benefit in lowering product costs, as well as expanding in well established distribution channels. With limited resources as well as the family running their small cafe during the day it was difficult to maintain a growing business.

ACTIONS

- Planning: An overall evaluation of company goals, lowering cost of goods, raise sales and investment for growth.
- Financial: Bank loans, equity investment and business loan packages. Investment pitches were fine tuned for presentations.
- Sales Focus: Sales, marketing and business development focused on local northern California territory, as well as expansion of sales team.

RESULTS

- Revenues: Revenues are up more than 50% during the first year and were able to lower cost of goods by 20%.
- Head Count: Employees started with 2 in 2010 and expanded to a team of eight in 2013.



Investment: One Planet was able to secure a private investor to expand in inventory, commercial packaging machinery and packaging.

"One Planet Foods has benefited tremendously from working with Anni Minuzzo. She has guided us from vision to profitable company. Her experience with a wide variety, including herself, specialty food owners helped direct our company growth, which lead us to the success and awareness we have now. I look forward to working with her for many years to come."

We are people who are inspired by eating and living consciously. At One Planet Foods we strive to help people transform their lives through conscious nutrition. Our goal is to let you know that it is unnecessary to make huge sacrifices with taste in order to eat nutritiously. Together we can work on bettering ourselves, the people around us and the planet.

One Planet Foods LLC Owner(s): Rana Madanat, Sandra Madanat and Issa Madanat

San Francisco, CA

Website: www.oneplanetgranola.com Email: Sandra@oneplanetgranola.com

Source: http://sfsbdc.org/node/20924

Editorial Staff President & CEO: Gerald W. Johnson gwj@sbeinc.com	Managing Editor: Valerie Voorhies vvv@sbeinc.com	Marketing Manager Rosalie Vivanco rvivanco@sbeinc.com	Sales & Production Manager: Nabil Vo nvo@sbeinc.com	Graphics Design: Tyler Chen tchen1129@gmail.com	Webmaster: Umer Farooq umer@octadyne.com	Writer: Cheryl Hentz — cheryl.hentz@gmail.com	CALIFORNIA CH	iS
Contact Info: Small Business Exchange, Inc. 795 Folsom Street, 1st Flr, Room 1124 San Francisco, CA 94107 Email: sbe@sbeinc.com • Website: www.sbeinc.com Phone: (415) 778-6250, (800) 800-8534 Fax: (415) 778-6255		EDITORIAL POLICY-The Small Business Exchange is published weekly. Publication is extended by one day for weeks in which holiday occurs on a Monday. Copyright © 2016 Small Business Exchange, Inc. The Small Business Exchange is adjudicated as a newspaper of general circulation by the Superior Court of the City and County of San Francisco, State of California, under the date January 29, 1988. Organized 1984. NOTICE: SBE is not liable to any subscriber or any other user for any damages or any other costs incurred in connection with the utilization of, or any						
						SBE is a certified DBE - CA U	ICP Firm #5088	ISSN 0892-59

Transportation

Report: Bad roads, public transit top list of Bay Area's most-needed transportation projects

By Erin Baldassar

Fixing the Bay Area 's deteriorating roads and improving public transit topped the list of the region's 30 most-needed transportation projects, according to a report released today from transportation industry nonprofit TRIP.

TRIP policy and research director Rocky Moretti said the region is facing a dual challenge in preserving the existing transportation network and also expanding that network to accommodate explosive growth in the region. The list represents projects that will keep Bay Area residents, and the economy, moving, he said.

"We looked at the impact on the region's economy, on the public's ability to get places and their level of mobility, and on the level of safety," Moretti said.

At the top of the list was fixing the Bay Area 's bad roads. TRIP, a Washington, D.C. -based organization, released a report in July showing drivers in the San Francisco and Oakland metropolitan areas spend the most in the country on their cars as a result of failing roads. The July report rated a whopping three-quarters of roads in the region as being in poor condition.

The bulk of the projects on the list, however, emphasized investments in public transit. The report identified \$143.9 billion in needed transit operations and capital improvements for BART, the SFMTA, VTA, and AC Transit to "maintain or improve transit operations in the region." The report also outlined specific projects, including the BART extension to San Jose, completing the Transbay Transit Center, creating a VTA express lane network, and adding bus rapid transit lines in Alameda and Santa Clara counties.

The report also outlined more than \$54 billion in needed investments on eight specific road- and highway-related projects in the Bay Area , some of which have funding identified. Those projects included interchange upgrades in Contra Costa , Solano and Napa counties; highway widening projects in Santa Clara , Marin and Sonoma counties; and the expansion of express lanes throughout the region.

Finally, the report cited seismic upgrades to the Golden Gate Bridge and the Transbay Tube, the latter of which is already funded, as essential to ensuring the integrity of the region's transportation network, and improvements to the Port of Oakland as critical to the region's economy.

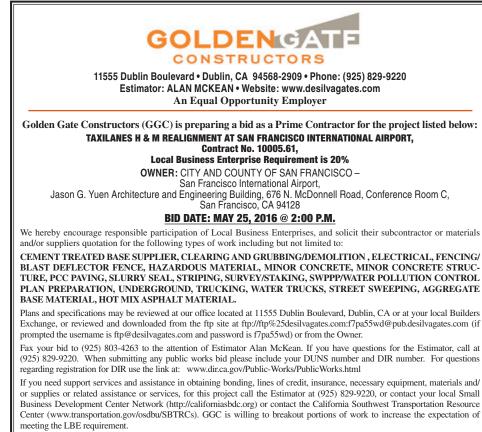
The projects were identified with input from representatives of Caltrans and the Metropolitan Transportation Commission , Moretti said.

TRIP is a nonprofit organization funded by insurance companies, equipment manufacturers, distributors and suppliers, labor unions, and businesses involved in highway and transit engineering and construction, according to its website. Erin Baldassari covers transportation. Contact her at 510-208-6428, or follow her on Twitter: @e_baldi. Source: http://www.enr.com



A bicyclist rides through crumbling pavement along Foxworthy Ave. near Meridian Ave. in San Jose, Calif. on Friday, Jan. 23, 2015. The Bay Area is spending more dollars for road maintenance than they were just a few years ago. (Gary Reyes)

California Sub-Bid Request Ads



At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. GGC is an equal opportunity employer.



8201 Edgewater Drive, Suite 202 • Oakland, CA 94621 Phone (510) 777-5000 • Fax (510) 777-5099

> DBE Subcontractor/Supplier Bids Requested For: San Francisco Bay Area Rapid Transit District Powell Street Station Ceiling Upgrades Contract No. 15IF-130A <u>Bid Date: June 7, 2016 at 2:00PM</u> Fax all quotes to 510-777-5099

Requesting certified DBE Subcontractor and Supplier Quotes on: Pipe, Electrical & signals, Construction Area Signs, Clean & Paint Steel, Lighting, Structural Engineer, Seismic Engineering, Drywall Construction, Wall Covering, Ceramic Tile, Floor Covering, Additions, Alterations & Repair, Fire Sprinkler Plumbing, Construction Clean Up, Demolition

Contract Documents may be obtained from the District Secretary's Office, San Francisco Bay Area Rapid Transit District, in person on the 23rd Floor at 300 Lakeside Drive, Oakland, CA 94612 or are available for viewing by appointment only at Shimmick Construction's Office: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621.

Subcontractors and Suppliers interested in this project may contact John Haddad by phone at (510) 777-5074.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.

California Sub-Bid Request Ads

D&H Construction is requesting subcontractor and supplier bids for a project at 350 Ellis Street in San Francisco, CA.

Scope: Rehabilitation of a 13-story, 96-unit apartment building with Type I construction. The work will consist of hazmat abatement, upgrades (bath, kitchen, flooring), a common area and office remodel, new windows, roofing, upgrades for HVAC, new fire sprinkler install, electrical upgrades, landscaping, site work, and minor addition at the rear yard.

Requirements: Project Labor Agreement, prevailing wage requirements, HUD Section 3, and City and County of San Francisco First Source hiring.

Job Walk: Tuesday, May 24, 2016, 10:00AM

Bid Due Date: Friday, June 3, 2016, 2:00PM

Bid Documents: Bid documents available at https://app.box.com/s/sk1nt4khp6d0f4lua1yjwlibovt9d7up (free download) or the San Francisco's Builders Exchange.



Phone: 510.237.7883, ext. 110 or 105 • Email: bids@dh-construction.com We are an Equal Opportunity Employer

SYBLON REID

P.O. BOX 100 • Folsom, CA 95763 Phone: (916) 351-0457 • Fax: (916) 351-1674 Contact: Karen Reichenberger

Sub-Bids Requested From MBE, WBE, DBE, DVBE Subcontractors & Suppliers for:

City of Auburn

2016 WWTP Secondary Treatment Improvements Project · Project No. SP05 Location: Auburn, CA

Bid Date: June 16, 2016 @ 3:00PM

Trades Solicited:

Blasting, Painting, Pumps, SWPPP, Rebar, HVAC, Erosion Control, Misc Metal, Caulking & Sealants, SCADA, Trucking, Filter Fabric, Mortar & Masonry Grout, Hand and guard rail, Demolition, Instrumentation/Mechanical, Sluice, Slide and Flap Gates, Waterproofing, Dewatering, Paving, Precast Utility Vaults & Catch Basins, Chemical Storage Tanks, Electrical, Surveying, Steel, Ductile Iron, plastic pipe & Accessories, Concrete

If a portion of the work is too large for you to handle, contact us and we will try and break it into smaller portions

Subcontractors and suppliers must be licensed to conduct business in the state of California. Must be able to provide payment and performance bonds provided by approved surety company. SRC will pay bond premium up to 1.5% of subcontract amount and will assist with insurance compliance. SRC will work with subcontractors on joint check agreements. Plans and specs are available for viewing at our Folsom office and upon request will provide FTP site for electronic viewing of project.



11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909 (925) 829-9220 / FAX (925) 803-4263 Estimator: Zack Harwell • Website: www.desilvagates.com An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor for the project listed below:

CITY OF HAYWARD – FY 2016 PAVEMENT REHABILITAION PROJECT, PROJECT NO. 05204, DISADVANTAGED BUSINESS ENTERPRISE AND WOMEN BUSINESS ENTERPRISE

OWNER: City of Hayward Department of Public Works

777 "B" Street, Hayward, CA 94514-5007

BID DATE: May 24th, 2016 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantage Business Enterprises & Women Business Enterprise, for the following types of work and supplies/materials including but not limited to:

Adjust Iron, Cold Plane, Construction Area Sign, Crack Sealing , Emulsion Supplier, Minor Concrete, Paving Fabric, Striping, SWPPP Prep/Water Pollution Control Plan Prepare, Trucking, Water Trucks, Street Sweeping, Hot Mix Asphalt (Type A) Material

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at ftp:// ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com (if prompted the username is ftp@desilvagates.com and pass-word is f7pa55wd) or from the Owner: City of Hayward Department of Public Works, 777 "B" Street, 2nd Fl., Hayward, Ca 94541, Ph. 510-583-4730.

Fax your bid to (925) 803-4263 to the attention of Estimator Zack Harwell. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an equal opportunity employer.

DESILVA 📶 GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909 (925) 829-9220 / FAX (925) 803-4263 Estimator: GARRY DAY • Website: www.desilvagates.com An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor

for the project listed below: CANDLESTICK POINT / HUNTERS POINT SHIPYARD PHASE II REDEVELOPMENT PROJECT SUB-PHASES CP-02,03,04 Small Business Enterprise goal assigned is 50%

OWNER: LENNAR / CP DEVELOPMENT CO LP; HPS DEVELOPMENT CO LP 1 Sansome Street, Suite 3200, San Francisco, CA 94104 BID DATE: MAY 27, 2016 @ 5:00 P.M.

We hereby encourage responsible participation of local Small Business Enterprises/Local Business Enterprises, and solicit their subcontractor or materials and/or suppliers quotation for the following types of work including but not limited to: WET UTILITIES (STORM DRAIN, SANITARY SEWER, LOW PRESSURE WATER LINE, HIGH PRESSURE WATER LINE)

Plans and specifications may be reviewed at the following locations:

• At the Construction Assistance Program (CAP) located at 690 Hudson Avenue, Trailer B, San Francisco, CA 94124 phone number (415) 549-7393.

• At our office located at 11555 Dublin Boulevard, Dublin, CA 94568 or reviewed and downloaded from the ftp site at ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com (if prompted the username is ftp@desilvagates.com and password is f7pa55wd).

Information is also available on the City and County of San Francisco's website at http://mission.sfgov.org/ ocabidpublication/#close and on the OCII website at http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10834 The deadline for questions is May 17, 2016 at 5:00 PM. A pre-bid meeting will be held on May 12, 2016 at 10:00 AM located at Building 101, 101 Horne Avenue, San Francisco, CA 94127.

Fax your bid to (925) 803-4263 or email it to gday@desilvagates.com to the attention of Estimator Garry Day. If you have questions for the Estimator, call at (925) 361-1587.

If you need support services and assistance in obtaining bonding, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 361-1587. DGC is willing to breakout portions of work to increase the expectation of meeting the SBE/LBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB and subject to the Project Labor Agreement (PLA). DGC is an equal opportunity employer.



11555 Dublin Boulevard • P.O. Box 2909 • Dublin, CA 94568-2909

(925) 829-9220 / FAX (925) 803-4263 Estimator: STEVE LIPPIS • Website: www.desilvagates.com An Equal Opportunity Employer

DeSilva Gates Construction (DGC) is preparing a bid as a Prime Contractor

for the project listed below: SACRAMENTO INTERNATIONAL AIRPORT EAST TAXIWAYS IMPROVEMENTS

Contract No. 4325, AIP No. 3-06-0204-56

OWNER: COUNTY OF SACRAMENTO

INTERNAL SERVICES CONTRACT & PURCHASING SERVICES DIVISION 9660 Ecology Lane, Sacramento, CA 95827

BID DATE: MAY 26, 2016 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged Business Enterprises, for the following types of work and supplies/materials including but not limited to:

CLEARING AND GRUBBING/DEMOLITION, ELECTRICAL, PCC PAVING, STRIPING, UNDERGROUND, TRUCKING, WATER TRUCKS, STREET SWEEPING, P-154 SUBBASE MATERIAL, P-209 CRUSHED AGGRE-GATE BASE MATERIAL, AND P-401 ASPHALT CONCRETE MATERIAL.

Plans and specifications may be reviewed at our offices located at 11555 Dublin Boulevard, Dublin, CA or 7700 College Town Drive, Sacramento, CA, or at your local Builders Exchange, or reviewed and downloaded from the ftp site at ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com (if prompted the username is ftp@desilvagates.com and password is f7pa55wd) or from the Owner.

Fax your bid to (925) 803-4263 to the attention of Estimator Steve Lippis. If you have questions for the Estimator, call at (925) 829-9220. When submitting any public works bid please include your DUNS number and DIR number. For questions regarding registration for DIR use the link at: www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies or related assistance or services, for this project call the Estimator at (925) 829-9220, or contact your local Small Business Development Center Network (http://californiasbdc.org) or contact the California Southwest Transportation Resource Center (www.transportation.gov/osdbu/SBTRCs). DGC is willing to breakout portions of work to increase the expectation of meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance bonds may be required as a subcontract condition. This will be a PREVAILING WAGE JOB. DGC is an equal opportunity employer

With	SBE	you	can:

FIND and Suppliers

REACH **Diverse Audiences**

ADVERTISE Sub-Bid Request Ad **Public Legal Notices** Job Listings

Contact us at 800-800-8534 or sbe@sbeinc.com



SUB-BID REQUEST AD ORDER FORM

FAX completed form to (415) 778-6255 or EMAIL your ad to Nabil Vo at nvo@sbeinc.com

SUB-BIDS REQUESTED FROM QUALIFIED:

MBE WBE DBE DVBE OBE LBE UDBE SBE

PUBLICATION DATES (please enter the days you want the ad to run):

SBE Weekly Newspaper (THURSDAY) / Print & Electronic Distribution:

SBE Today E-edition (Daily) / Electronic Distribution						
MONDAY		WEDNESDAY				
THURSDAY	FRIDAY					
www.sbeinc.com: Beginn	ing					

PUBLICATION INFO: Reserve space by 3 p.m. the day preceding publication date. Late ads subject to a 25% late fee. **STANDARD SIZE:** AD MEASURES 2.5" X 4", company logo may be included with 2.5" X 4" ad or larger.

SUB-BID REQUEST AD



120 Granite Rock Way, San Jose, CA 95136 • Phone (408) 574-1400 • Fax (408) 365-9548 Contact: Bryan Jones • Email: estimating@graniterock.com

REQUESTING SUB-QUOTES FROM QUALIFIED SBE SUBCONTRACTORS/SUPPLIERS/TRUCKERS FOR:

Regnart Creek Erosion Repair Project Contract No.: C0615 Owner: Santa Clara Valley Water District Engineers' Estimate: \$700,000. BID DATE: June 1, 2016 @ 2:00 PM

Items of work include but are not limited to: Crushed & Broken Stone, Landscaping, Concrete & Cement, Reinforcing Bar Section, Fencing, Construction Staking, Clear & Grubbing, Shaped Bedding, Highway Planting, Soil Amendments, Hydroseeding, Erosion Control, Reinforcing Steel, Drainage Pumping Equipment, Land Surveying, Demolition,

Granite Rock Company 'Graniterock' is signatory to Operating Engineers, Laborers, Teamsters, Carpenters and Cement Masons unions. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Bonding assistance is available. Graniterock will pay bond premium up to 1.5%. In addition to bonding assistance, subcontractors are encouraged to contact Graniterock Estimating with questions regarding obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. Graniterock intends to work cooperatively with all qualified firms seeking work on this project.

We are an Equal Opportunity Employer

- Your advertisement in the SBE is sent to the contractors, professional and business service businesses you want to reach.
- SBE daily and weekly circulation reaches over **70,000** construction, commodity, professional and business service businesses.
- SBE's B2B database has the largest central circulation database of certified DBE/SBE/WBE/DVBEs

Grow Your Business! Subcribe to SBE

One Year Subscription - \$260
 G-Month Subscription - \$180
 3-Month Subscription - \$90
 For bulk rates call for pricing

Company Name					
Contact					
Address					
City/State/Zip					
Phone Fax					
Email					
 Subscriptions are non-refundable. Subscriptions begin upon receipt of payment. Make check payable to: Small Business Exchange, Inc. Mail payment & form to: 795 Folsom Street, 1st Floor, Room 1124 San Francisco, CA 94107 					
Fax your subscription form to (415) 778-6255					
or email it to sbe@sbeinc.com □ Check Enclosed □ Charge (circle one) VISA/MC/AMEX					
Account # Expiration Date:					

Abandonment

Visit Small Business Exchange at www.sbeinc.com to download the latest SBE Newspaper and Newsletter

California Sub-Bid Request Ads



100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation re-quired. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.

ABLE: Asian Black Latino Enterprises Small Business Utilization at SFO

Dana Lang, Small Business Affairs Officer San Francisco International Airport

Dear Dana:

Thank you for an excellent start and response to our request for a utilization study. The 2014-2015 information per your pie charts shows some of what we are looking for. Do you have data yet for the other years in question? Do you have info for PR, finance, insurance, air freight, parking, legal like you do for concessions? We know many of the Black firms in question and Hyacinth, Cesar and I can help identity the Black company owners in question. This is what we are really looking for to show to our community that many small Black businesses have gotten some of your SFO work.

We also note that in some cases Blacks have attained 9% of your business in some professional and 24% of the PMSS management citatory. This looks better than we thought in these categories. But in others – such as other professional services – we are absent entirely.

Also we see that you have disaggregated the Asian Category into Asia Pacific, Asian Indian, Southeast Asian, Chinese and Philippines. This fractures their combined 40% utilization in many professions. They have attained almost the White utilization numbers in the se professions.

You will also note a few of our "post-it" noted on your pic charts where we highlight this.

As for as goals for the future, we will take it up with our Board. Eighteen percent is a good yardstick to try some compensatory level to make up for prior years of underutilization we have to spread your business out to more and smaller community based service providers. Our community is in Crisis because of the lack of goals and contracts for us in the City.

We desperately need to reach more of our people. Your efforts at breaking down the small concession barriers are laudable. This needs to happen in other parts of SFO contracting.

We are here to work with you to make SFO even more inclusive in the future.

Sincerely,

Myles C. Stevens, Architect 855 Sansome Street, Suite 200 San Francisco, CA 94111 Tel: (415) 397-6500 (Office) (415) 971-3240 (Cell) Email: mstevens@stevens-arch.com

Dear Dana:

1. What I have requested of you and Emylene is a utilization study for 2015 2014, 2013, and 2012.

2. Could you break it down by business category like construction, architecture & engineering, PMSS Construction Management, finance, accounting, legal, concessions, public relations, air freight service, and parking?

3. What I am looking for is to see where Black owned firms have won prime and sub-consultingcontracts. At your January SFO luncheon you featured: The Allen Group, Shatche Jefferson; AE-3 Doug Davis; Ingrid Merriweather Insurance Bonding. But what were their dollar amounts for their various contracts compared to the overall amount in their industry. I am trying to see the "beef" not the sizzle of your showcase. For example for Ingrid, what was her fee compared to the total insurance-bonding professional group? For the Black concession firm, what was their gross compared to the total concession take for SFO? For the AE3 joint venture with Woods Bagot

Contract Award Total: \$12,483,153

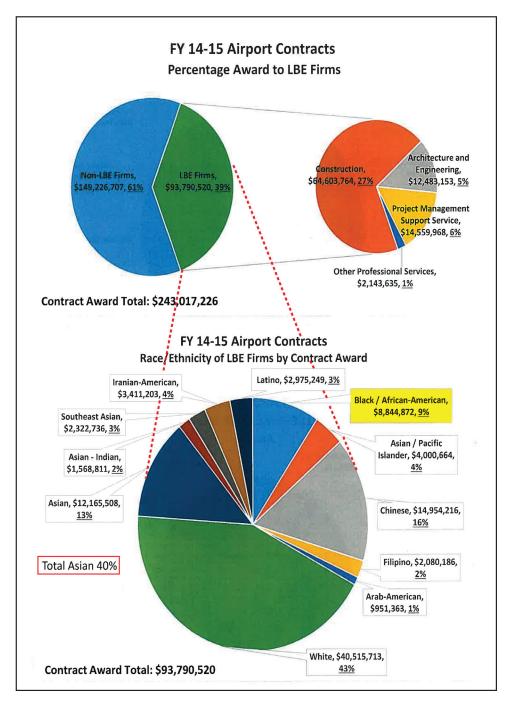
and another with The Allen group for construction management, what was their fee compared to all CM work? Robert Simms runs an Air Freight company and a parking garage at SFO. What is his gross compared to the overall take for the freight and Parking revenue at the airport. Leonard Berry does financial studies for you with Vincent McCarley. What is their share in that industry? And Darolyn Davis won a public Relation contract at SFO. What is her share of the overall PR work at the airport? Fred Jordan won a PMSS contract with AECOM for utility studies. What's their share for total PMSS works compared to all the PMSS work?

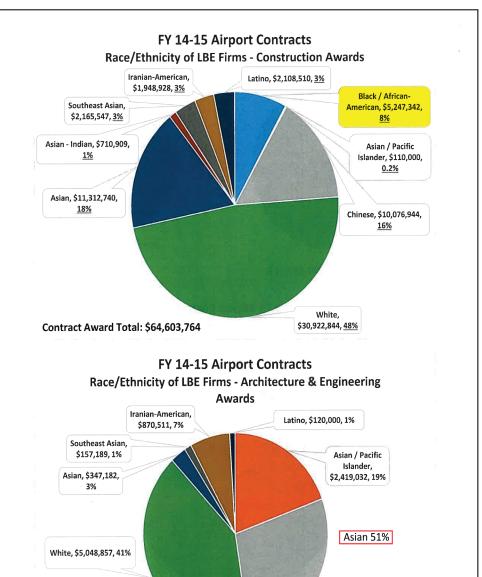
4. My firm was a sub-consultant to AECOM - FEJA on that contract. Please include our \$30,000 amount for Black owned sub-consultants. We are also a sub to ABA Global for REACH work now. Include that. For three years we worked on your TSA baggage security improvements.

Please include our \$200,000 fee for Black subs. Similarly, we are listed for Trico Construction-Lot "D" parking improvements \$50,000 and for Cambridge CM security Office I.T. rehab... ourbaggage work was done for the prime firm BNP of Colorado and Connecticut in 2012, 2013, 2014.

Chinese

\$3,520,382, 28% Where is Black





Business Facts

Women are Leading the Rise of **Black-Owned Businesses**



By Erika H. Becker-Medina. **Chief, Data User Outreach & Education** Branch, Economy-Wide Statistics Division

Black business ownership is on the rise.

The number of black or African Americanowned firms grew 34.5 percent between 2007 and 2012 — from 1.9 million to 2.6 million in 2012. In contrast, the total number of firms in the United States increased 2.0 percent during the same period, from 27.1 million in 2007 to 27.6 million in 2012. However, the proportion of black or African American-owned businesses account for 9.4 percent of all firms, which is still below the 13.1 percent black or African American share of the U.S. adult population (according to the Census Bureau's July 1, 2012, population estimates).

These business figures are from the Survey of Business Owners, which provides a broad socioeconomic picture of business owners across the nation and is part of the Census Bureau's economic census conducted every five years. Drawing upon a sample of 1.75 million employer and nonemployer businesses, the Survey of Business Owners collects data on firms' receipts, payroll and employment as well as the gender, ethnicity, race and veteran status of the firm owners. It is the most authoritative source of data on businesses by the demographic characteristics of the owner. The first results from the 2012 Survey of Business Owners were released last year. This blog kicks off an analytical series that takes a deeper dive into the Survey of Business Owners data for different demographic groups.

So, who contributed to the increase of the number of black or African American-owned businesses? Women! The number of black/female-owned firms climbed 66.9 percent, from 900,000 in 2007 to 1.5 million in 2012. Additionally, these 1.5 million black/female-owned businesses accounted for 58.9 percent of the nation's 2.6 million black or African American-owned businesses. Nationally, women owned just over a third (35.8 percent or 9.9 million) of all firms in 2012.

The sales or receipts from these businesses tell a different story. While the number of black or Afri-can American-owned firms represented 9.4 percent of all firms, the \$150.2 billion in sales generated

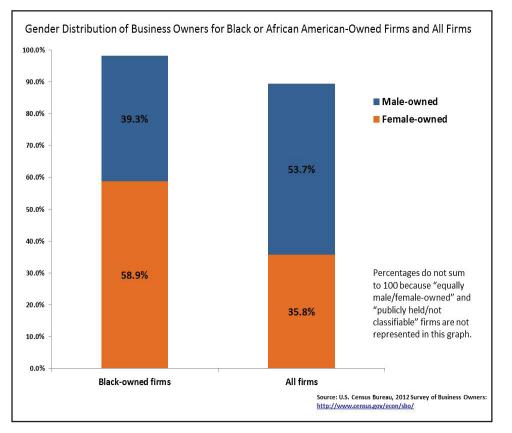
from these firms were less than half of a percent (0.4 percent) of the total sales for all firms (\$33.5 trillion) in 2012. Included in the grand total are publicly held and other firms that are not classifiable by race (or gender, ethnicity and veteran sta-tus), and with \$21.6 trillion in sales, these firms amounted to almost two-thirds (64.3 percent) of the total sales for all firms in 2012. When looking solely at firms classifiable by gender, ethnicity, race and veteran status, sales from black or African American-owned businesses made up 1.3 percent of total sales (\$12.0 trillion).

This disparity is also visible between genders. Even though black or African American-owned businesses were predominantly women-owned (58.9 percent), the reverse was true for revenue. Approximately two-thirds (66.7 percent) of the \$150.2 billion in sales generated by black or African American-owned firms were from male-owned businesses (\$100.1 billion) in 2012.

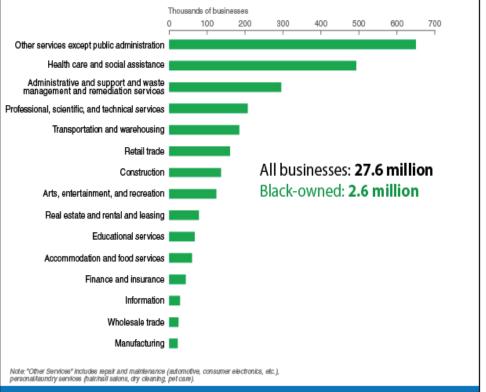
In addition to gender distribution, economic industries are spread differently among demographic groups. The top three moneymaking sectors for those firms classifiable by gender, ethnicity, race and veteran status were wholesale trade (NA-ICS 42) with \$2.8 trillion, retail trade (NAICS 44-45) with \$2.1 trillion, and manufacturing (NAICS 31-33) with \$1.3 trillion in sales for 2012. However, neither wholesale trade nor manufacturing ranked among the top three sectors for black or African American-owned firms. Instead, health care and social assistance (NAICS 62), retail trade, and professional, scientific and technical services (NAICS 54), with \$24.2 billion, \$17.2 billion and \$15.7 billion in revenue, respectively, were the top sales generators for this group. (NAICS stands for North American Industry Classification System.)

This is just a sliver of the data available from the Survey of Business Owners. Geographic detail, down to the economic place (a community with at least 2,500 people), is also available, as is the size of firms by employment levels and receipts. Come back to this space for additional blogs about these data!

Source: http://blogs.census.gov



Sectors with at least 20.000 African American/ Black-Owned Businesses in the U.S.



U.S. Department of Commerce Economics and Statistics Administration U.S. CENSUS BUREAU census.gov

Source: 2012 Survey of Business Owners <http://www.census.gov/econ/sbo/>

Public Legal Notices

<u>Yerba Buena Island – in San Francisco</u>

Treasure Island Community Development is requesting qualified, interested construction firms to respond to a public request for Interim Grading Construction services for Water Tank Area on Yerba Buena Island. For more information, please visit: http://mission.sfgov.org/OCABidPublication/BidDetail.aspx?K=10892 Treasure Island Development Authority (TIDA) has established the 41% Small Business Enterprise (SBE) Participation goal for construction firms. Respondents are encouraged to check this website regularly for updates.

Pre-Bid Meeting: May 24, 2016 @10:00 AM Casa de la Vista-Treasure Island 191 Avenue of Palms • San Francisco, CA 94130 Proposals must be submitted by

June 9, 2016 @ 2:00 PM (PST).



CITY & COUNTY OF SAN FRANCISCO DEPARTMENT OF PUBLIC WORKS

Contract No. 7981A (ID No. FCA16110) ZUCKERBERG SAN FRANCISCO GENERAL HOSPITAL AND TRAUMA CENTER – HYBRID MRI/IR PROJECT

Sealed bids will be received at 1155 Market Street, 4th Floor, San Francisco, California 94103 until **2:30 p.m. on June 1, 2016**, after which they will be publicly opened and read. Digital files of Bid Documents, Plan Holders Lists, and Addenda may be downloaded at no cost from the Public Works Electronic Bid Documents Download site at www.sfdpw.org/biddocs. Please visit the Contracts, Bid Opportunities and Payments webpage at www.sfdpw.org for more information. Notices regarding Addenda and other bid changes will be distributed by email to Plan Holders.

The work includes purchase and installation of all pertinent equipment, and construction for Hybrid MRI/IR Rooms and their supporting rooms in Surgery area of Hospital's Basement 1 Level. The scope of work involves partitions, ceilings, floors, electrical, telecommunication, mechanical, plumbing, medical gas hookup, fire alarm and fire sprinkler alterations, hazardous materials abatement, and construction barriers as noted in the specifications and drawings. This work is to be reviewed by the Office of Statewide Hospital Planning and Development (OSHPD). The time allowed for completion is 225 consecutive calendar days. The Architect's estimate is approximately \$3,400,000. For more information, contact the Project Manager, Christine Tang at 415-206-7183.

On July 1, 2014, the registration program under section 1725.5 of the California Labor Code went into effect. The program requires that all contractors and subcontractors who bid or work on a public works project register and pay an annual fee to the California Department of Industrial Relations ("DIR").

No contractor or subcontractor may be listed in a bid or awarded a contract for a public works project unless registered with the DIR as required by Labor Code section 1725.5 [with limited exceptions from this requirement for bid purposes only under Labor Code section 1771.1(a)].

This Project shall incorporate the required partnering elements for **Partnering Level 1**. Refer to Section 01 31 33 for more details.

Pursuant to San Francisco Administrative Code ("Administrative Code") Section 6.25 and Chapter 25 of the Environment Code, "Clean Construction" is required for the performance of all work.

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items basis. Progressive payments will be made.

The Contract will be awarded to the lowest responsible responsive bidder.

A bid may be rejected if the City determines that any of the bid item prices are materially unbalanced to the potential detriment of the City. Bid discounts may be applied as per Administrative Code Chapter 14B. LBE Subcontracting Participation Requirement is **20%**. Call Kelly Dwyer at 415-558-4080 for details. In accordance with Administrative Code Chapter 14B requirements, all bidders shall submit documented good faith efforts with their bids, except those who exceed the above stated LBE Subcontracting Participation Requirement by 35%. Bidders must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference, if scheduled. Refer to CMD Form 2B.

A pre-bid conference will be held on **May 18, 2016 at 1:00PM** at Zuckerberg San Francisco General, 1001 Potrero Ave., Building 40, 4th Floor Main Conference Room.

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. Administrative Code Section 6.22(a) requires all construction greater than \$25,000 to include performance and payment bonds for 100% of the contract award.

Class "B" license required to bid.

In accordance with Administrative Code Chapter 6, no bid is accepted and no contract in excess of \$600,000 is awarded by the City and County of San Francisco until such time as the Mayor or the Mayor's designee approves the contract for award, and the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Department of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with Administrative Code Chapter 12P, Minimum Compensation Ordinance.

This Project is subject to the requirements of the San Francisco Local Hiring Policy for Construction (''Policy'') as set forth in Administrative Code Section 6.22(g). Bidders are hereby advised that the requirements of the Policy will be incorporated as a material term of any contract awarded for the Project. Refer to Section 00 73 30 of the Project Manual for more information.

Bidders are hereby advised that the Contractor to whom the Contract is awarded must be certified by the Contract Monitoring Division as being in compliance with the Equal Benefits Provisions of Chapter 12B of the Administrative Code within two weeks after notification of award.

If a bidder objects on any ground to any bid specification or legal requirement imposed by this Advertisement for Bids, the bidder shall, no later than the 10th working day prior to the date of Bid opening, provide written notice to the Contract Administration Division, San Francisco Public Works, setting forth with specificity the grounds for the objection.

Right reserved to reject any or all bids and waive any minor irregularities.

5/19/16 CNS-2881029# SMALL BUSINESS EXCHANGE

The Comeback and Competition of the Inner City

Continued from page 1

as L.A. and San Antonio—which have been historically dominated by suburbs—saw a notable increase in inner-city employment from 2002-2011. Overall, metros that have experienced an inner-city revival tend to be geographically diverse with aboveaverage high-wage job growth, lower levels of racial segregation, and less job sprawl than other metros.

The revival of the inner city is driven by the growth of high-wage sectors of the economy, the study finds. This is line with other research, which has found inner cities to have higher concentrations of high-skill jobs in finance, media, and entertainment, and even, in some cases, tech. In particular, inner cities have benefited from the considerable expansion of education and medical jobs-the socalled "eds and meds"-which added more than 1.7 million inner-city jobs between 2002 and 2011. My own research suggests that, while eds and meds have added jobs, they are not necessarily important drivers of metro economies compared to tech or creative sectors. On the flip side, food services have added 323,000 low-wage jobs in inner cities, an indication of their divided high- and low-skill economies, and perhaps of gentrification as well.

Inner cities continued to deindustrialize, according to the study, losing 782,000 reasonably well-paying manufacturing jobs between 2002 and 2011. Higher-wage inner-city employment growth is typically tied to nearby anchor institutions, such as universities and medical centers, while lower-wage employment growth in restaurants and retail establishments may reflect the movement of more affluent households back to the city.

Ultimately, the study finds that inner-city employment growth was faster in neighborhoods in the most central, functional, and desirable areas of cities—those that are close to downtown, have the best access to nearby transit, and are adjacent to areas with lots of population growth. This suggests that the urban revival may be increasingly limited to more advantaged areas of the city, while highpoverty neighborhoods face ongoing limitations to economic improvement.

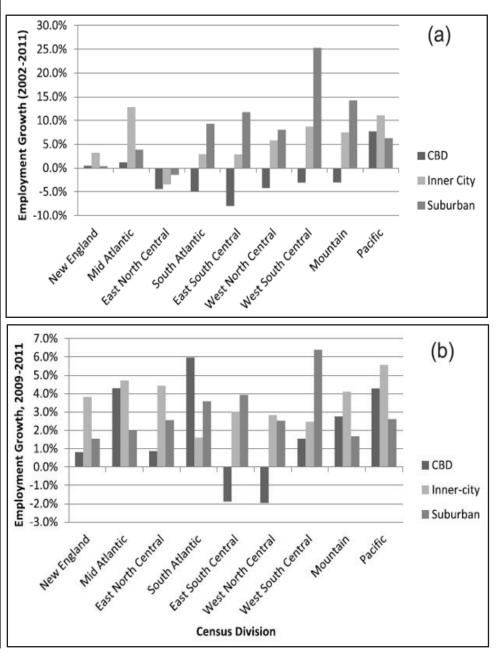
Business clusters in the inner city

The second study, by Mercedes Delgado of the MIT Sloan School of Management and Kimberly Zeuli of the Initiative for a Competitive Inner City, examines the clusters of business and industry in the inner city. To do so, the study uses data from the Initiative for a Competitive Inner City and the U.S. Cluster Mapping Project to examine the relationship between clusters and employment growth in over 300 inner cities from 2003-2011. This time, "inner cities" are defined as economically distressed areas with high concentrations of poverty and unemployment. The study focuses specifically on clusters of traded industries, or higher value-added, higher-wage industries that trade goods and services with other places.

Visit link for the full article:

www.sbeinc.com/resources/cms.cfm?fuseaction=news. detail&articleID=1612&pageID=25

Source: http://www.citylab.com



Fictitious Business Name

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370741-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370756-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370623-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370546-00
Fictitious Business Name(s): Chapel by the Sea Address 3434 17th Street, San Francisco, CA 94110 Full Name of Registrant #1 Duggan's Funeral Service, a California Corporation Address of Registrant #1 3434 17th Street, Sen Exemption (Sec. 1997)	Fictitious Business Name(s): IMPACTO PENTECOSTES Address 2 Sadowa Street, San Francisco, CA 94112 Full Name of Registrant #1 Jose Alberto Corado Address of Registrant #1 14 Naglee Street, San Francisco, CA 94112	Fictitious Business Name(s): Visioneer Financial Address 4221 Mission Street, San Francisco, CA 94112 Full Name of Registrant #1 Monica A. Tracht Address of Registrant #1 863 Bellevue Avenue, Daly City, CA 94014	Fictitious Business Name(s): Sweet Candles and Gifts Address 835 Junipero Serra Blvd., San Francisco, CA 94127 Full Name of Registrant #1 Catherine Cheng Address of Registrant #1 835 Junipero Serra Blvd., San Francisco, CA 94127
San Francisco, CA 94110 This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 2/11/2006	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 4/16/2016	This business is conducted by An Individual . The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 4/25/2016	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 4/18/2016
Signed: Steven J. Welch	Signed: Jose Alberto Corado	Signed: Monica A. Tracht	Signed: Catherine Cheng
This statement was filed with the County Clerk of San Francisco County on 4/29/2016 .	This statement was filed with the County Clerk of San Francisco County on 5/2/2016 .	This statement was filed with the County Clerk of San Francisco County on 4/25/2016 .	This statement was filed with the County Clerk of San Francisco County on 4/18/2016 .
Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law
Filed: Fallon Lim Deputy County Clerk 4/29/2016	Filed: Jennifer Wong Deputy County Clerk 5/2/2016	Filed: Maribel Jaldon Deputy County Clerk 4/29/2016	Filed: Jennifer Wong Deputy County Clerk 4/18/2016
5/5/16 + 5/12/16 + 5/19/16 + 5/26/16	5/5/16 + 5/12/16 + 5/19/16 + 5/26/16	5/12/16 + 5/19/16 + 5/26/16 + 6/2/16	4/21/16 + 4/28/16 + 5/5/16 + 5/12/16
FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370740-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370767-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370831-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370444-00
Fictitious Business Name(s): College Chapel Mortuary Address 3434 17th Street, San Francisco, CA 94110 Full Name of Registrant #1 Duggan's Funeral Service, a California Corporation Address of Registrant #1 3434 17th Street, San Francisco, CA 94110	Fictitious Business Name(s): La Loma Produce #8 Address 2840 Mission Street, San Francisco, CA 94110 Full Name of Registrant #1 Arturo Martinez Address of Registrant #1 17 Amberwood Cir., South San Francisco, CA 94080	Fictitious Business Name(s): Whole Wines Trade Address 138 Sanchez Street, San Francisco, CA 94114 Full Name of Registrant #1 Canela Gourmet Inc. (CA) Address of Registrant #1 138 Sanchez Street, San Francisco, CA 94114	Fictitious Business Name(s): 1.) Marianne Beck Consultants 2.) Marianne Beck Consulting Address 91 Bridgeview Drive, San Francisco, CA 94124 Full Name of Registrant #1 Marianne Beck Address of Registrant #1 91 Bridgeview Drive, San Francisco, CA 94124
This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 5/26/2002	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 5/3/2016	This business is conducted by A Corporation . The registrant(s) commenced to transact business under the fictitious business name(s) listed above on Not Applicable .	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 3/28/2016
Signed: Steven J. Welch	Signed: Arturo Martinez	Signed: Francisco J. Cifuentes	Signed: Marianne Beck
This statement was filed with the County Clerk of San Francisco County on 4/29/2016 .	This statement was filed with the County Clerk of San Francisco County on 5/6/2016.	This statement was filed with the County Clerk of San Francisco County on 5/6/2016.	This statement was filed with the County Clerk of San Francisco County on 4/12/2016 .
Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law
Filed: Fallon Lim Deputy County Clerk 4/29/2016	Filed: Sonya Vi Deputy County Clerk 5/3/2016	Filed: Susanna Chin Deputy County Clerk 5/6/2016	ABANDONMENT OF
5/5/16 + 5/12/16 + 5/19/16 + 5/26/16	5/12/16 + 5/19/16 + 5/26/16 + 6/2/16	5/12/16 + 5/19/16 + 5/26/16 + 6/2/16	FICTITIOUS BUSINESS NAME
FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370621-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370739-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0370756-00	STATEMENT OF ABANDONMENT OF USE OF FICTITIOUS BUSINESS NAME
Fictitious Business Name(s): 1.) Early Girl Press 2.) Early Girl Studio	Fictitious Business Name(s): The Duggan Welch Family Address	Fictitious Business Name(s): Yindeli Shiatsu Address	File No. 0364644-00 The registrant(s) listed below have abandoned the use of the fictitious business name(s):
Address 65 Norfolk Street #5, San Francisco, CA 94103 Full Name of Registrant #1	3434 17th Street, San Francisco, CA 94110 Full Name of Registrant #1 Duggan's Funeral Service,	3446 Balboa Street, San Francisco, CA 94121 Full Name of Registrant #1 Yu Guo Xian	 1.) Yindeli Shiatsu Located at 3446 Balboa Street, San Francisco, CA 94121
Kristin Murtagh Address of Registrant #1 65 Norfolk Street #5, San Francisco, CA 94103	a California Corporation Address of Registrant #1 3434 17th Street, San Francisco, CA 94110	Address of Registrant #1 44 Lucy Street, San Francisco, CA 94124	This fictitious business name was filed in the County of San Francisco on $5/4/2015$ under file $0364644-00$.
This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business	This business is conducted by A Corporation . The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 1/1/1974	This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on Not Applicable	Name and address of Registrants (as shown on previous statement)
name(s) listed above on 4/16/2016	Signed: Steven J. Welch	Signed: Yu Guo Xian	Full Name of Registrant #1
Signed: Kristin Murtagh This statement was filed with the County Clerk of San Francisco	This statement was filed with the County Clerk of San Francisco County on 4/29/2016 .	This statement was filed with the County Clerk of San Francisco County on 4/29/2016 .	Chen Xiao Wen 778 40th Avenue, San Francisco, CA 94121
County on 4/25/2016 .	Notice: This fictitious name statement expires five years from the	Notice: This fictitious name statement expires five years from the	This business was conducted by a AN INDIVIDUAL
Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law	Signed: Chen Xiao Wen This statement was filed with the County Clerk of San Francisco County on <u>4/29/2016</u>
Filed: Jennifer Wong Deputy County Clerk	Filed: Fallon Lim Deputy County Clerk 4/29/2016	Filed: Maribel Jaldon Deputy County Clerk 4/29/2016	Filed: Sonya Yi Deputy County Clerk 4/29/2016
4/25/2016 4/28/16 + 5/5/16 + 5/12/16 + 5/19/16	5/5/16 + 5/12/16 + 5/19/16 + 5/26/16	5/5/16 + 5/12/16 + 5/19/16 + 5/26/16	5/5/16 + 5/12/16 + 5/19/16 + 5/26/16



Best Small-Business Loans for Minorities in 2016

Finding a small-business loan is hard — and can be even harder for minority business owners. Less wealth and fewer assets to secure a loan, among other factors, can stand between minority-owned businesses and financing, according to the federal Minority Business Development Agency.

"Collateral can be a big difficulty," says Sasha Werblin of the Greenlining Institute, a nonprofit that works to bring capital and resources into minority communities, hard hit during the recent foreclosure crisis. The resulting tarnished credit, a red flag for lenders, has made it more difficult for some minority small-business owners to qualify for traditional loans, she says.

The average personal credit score for a minority business owner is 707, 15 points lower than the overall average for small-business owners, according to a 2016 study by Experian. And the average business credit score for a minority small business is 49.7 — nearly five points lower than the national average, the study found.

But financing is out there. We've rounded up some top sources for minority entrepreneurs looking for loans:

SBA Community Advantage Loans

This program is for businesses — including those owned by minorities — that need \$250,000 or less and are located in underserved communities. The Small Business Administration works with local, mission-based lenders to provide financing. In the last year, 30% of the SBA's 7(a) loans for startup and existing small businesses, which include Community Advantage Loans, went to minority business owners. Check out the Small Business Administration website for more information and a list of approved lenders.

SBA microloans

Microloans of up to \$50,000 are offered through nonprofit organizations and come with a maximum repayment term of six years. Interest rates range from 8% to 13%, according to the SBA. Providers include the Opportunity Fund for California borrowers, 90% of whom are minority-owned businesses, according to the company. There's also LiftFund (62% of borrowers identified as Hispanic in 2014) and Accion (60% of borrowers are from minority communities). Here's a list of providers, or contact your local SBA district office for assistance.

National African American Small-Business Loan Fund

The Valley Economic Development Center (VEDC) and JPMorgan Chase recently announced a new small-business loan program for African American-owned small businesses in New York, Chicago and Los Angeles. Loan sizes will range from \$35,000 to \$250,000, and borrowers will also be provided with technical assistance such as marketing, business plan development and financial consulting. Learn more here - http://www. vedc.org/Resources/News/VEDC-and-JPMorgan-Chase-Announce-Loan-Fund-for-Afr.aspx

Alternative lenders

Online lenders provide small-business loans faster with generally less stringent requirements. The cost for this convenience is a higher APR than traditional banks. These lenders don't specialize in minorities, but if you don't qualify for a bank loan because of bad credit, no collateral or a limited business history — or simply can't afford to wait months for financing — they provide a good option.

Want more options?

If you want to compare other financing alternatives, NerdWallet has come up with a list of the best small-business loans to meet your needs and Photo Credit: businessfirstfamily.com

goals. We gauged lender trustworthiness, market scope and user experience, among other factors, and arranged them by categories that include your revenue and how long you've been in business.

https://www.nerdwallet.com/small-businessloans

Steve Nicastro is a staff writer at NerdWallet, a personal finance website. Email: Steven.N@nerdwallet.com. Twitter: @StevenNicastro.

To get more information about funding options and compare them for your small business, visit NerdWallet's small-business loans page. For free, personalized answers to questions about financing your business, visit the Small Business section of NerdWallet's Ask an Advisor page.

Source: http://newsok.com

Wells Fargo Supports Diverse-Owned Small Businesses, Distributes \$22.3 Million

Wells Fargo & Company (NYSE: WFC) today announced it is providing \$22.3 million in lending capital and grants to 15 Community Development Financial Institutions (CDFIs) selected for round one of the Wells Fargo Works for Small Business*: Diverse Community Capital program. CDFIs are private, nonprofit financial institutions that assist underserved populations. The three-year Diverse Community Capital (DCC) program will provide a total of \$75 million in lending and grant capital over six selection rounds to CDFIs that support diverseowned small businesses. CDFIs interested in the program's second round can submit an interest form through June 1.

The program launched in November 2015 by providing \$4.45 million in loan and grant funds to three CDFIs and encouraging others to submit interest forms for the program's first official round. More than 100 CDFIs responded, and Wells Fargo will distribute a total of \$5.67 million in grants and \$16.67 million in lending capital to the 15 CDFIs selected.

"The Diverse Community Capital program is one of many ways Wells Fargo demonstrates its commitment to helping small businesses start, stabilize, and grow, and we're excited that CDFIs are showing such interest in the program," said Mike Rizer, Wells Fargo's head of Community Relations. "CDFIs are vital to the success of many small businesses and the additional capital, technical assistance and other support these 15 CDFIs will be able to provide to the diverse-owned small businesses, and ultimately, our communities, even stronger."

The DCC program is a component of Wells Fargo's four-point plan, which seeks to address chal-

lenges that diverse small business owners face when starting or growing businesses. The program is a collaboration between Wells Fargo and Opportunity Finance Network, a national network of CDFIs.

Round One Grant and Lending Capital Recipients

The round one DCC recipients are:

- Access to Capital for Entrepreneurs, Inc. (ACE) Atlanta, Georgia
- Albina Opportunities Corporation Portland, Oregon
- Bridgeway Capital, Inc. Pittsburgh, Pennsylvania
- Community Investment Corporation (CIC) -Chicago, Illinois
- CommunityWorks Greenville, South Carolina

- Craft3 Ilwaco, Washington
- ECDC Enterprise Development Group Arlington, Virginia
- Forward Community Investments, Inc. Madison, Wisconsin
- Metropolitan Economic Development Association (Meda) - Minneapolis, Minnesota
- Montana & Idaho Community Development Corporation - Missoula, Montana
- Natural Capital Investment Fund, Inc. (NCIF) Shepherdstown, West Virginia
- Pacific Community Ventures San Francisco, California
- Pathway Lending Nashville, Tennessee

Continued on page 12



Organized By

BROKERS

enter.com

SUB-BID REQUEST AD

rner

Turner Construction Company, representing Oakland International Airport as their General Contractor, formally announces the upcoming bidding opportunity on the project listed below. Bidders are encouraged to seek Local/Small Business certification from the Port of Oakland before June 13th for Bid Group A.

International Arrivals Building (IAB) Upgrades Approximate Construction Value: \$25,000,000 Owner: Port of Oakland

NOTICE: PRE-BID MEETING HAS MOVED FROM MAY 25TH TO JUNE 8TH BID DUE DATE HAS MOVED FROM JUNE 8TH TO JUNE 22ND TRADE PACKAGE DISTRIBUTION HAS CHANGED, SEE BELOW FOR DETAILS

This project includes expansion and renovation to the International Arrivals Building at Oakland International Airport. We will be building an addition to accommodate a second baggage carousel and conveyance system, and expanded queuing and processing areas; updating restroom facilities, seismic upgrades and building system infrastructure upgrades, architectural updates within the existing IAB facility.

The following trade packages will be bid as a part of Bid Group A:

2.10 DEMOLITION AND ABATEMENT, 2.50 LANDSIDE CIVIL, 3.30 STRUCTURAL CONCRETE / REBAR, 5.10 STRUCTURAL STEEL, 7.00 ROOFING, 7.60 FLASHING, METAL PANELS, 8.80 GLAZ-ING BID GROUP A, 14.00 BAGGAGE HANDLING

The following draft trade packages will be released as part of Bid Group B approximately two months after Bid Group A:

1.00 GENERAL REQUIREMENTS B, 6.10 MILLWORK, 8.10 DOORS / FRAMES / HARDWARE, 8.80 GLAZING BID GROUP B, 9.20 DRYWALL / INSULATION / PLASTER / FRP, 9.30 CERAMIC TILES, 9.40 TERRAZZO, 9.50 ACOUSTIC CEILINGS, 9.60 CARPET / RESILIENT FLOORING, 9.62 EPOXY FLOORING, 9.90 PAINTING, 10.10 SIGNAGE AND PANEL SIGNAGE, 10.20 TOILET PARTITIONS / ACCESSORIES/METAL LOCKERS/VISUAL DISPLAY SURFACES, 12.40 ROLLER SHADES, 13.72 PAGING AND AV, 13.85 FIRE ALARM, 15.00 HVAC, 15.30 FIRE PROTECTION, 15.40 PLUMBING, 16.00 ELECTRICAL, 16.70 TELE DATA, 17.00 ENERGY MANAGEMENT CONTROL SYSTEMS

<u>Plans and Specifications</u> Plans, Specifications, and Requirements will be available after June 1st. Please go to https://turnernorcal.box.com/s/5if5ro4gqamyxlmqy0tau983v8fbkye2 to access the documents. You will be asked for your own user name and password.

Pre-Bid Meeting A non-mandatory Pre-Bid Meeting will be held on Wednesday, June 8th at Turner's Airport office at 1100 Airport Drive, 2nd Floor. This meeting will cover Bid Group A bid packages. Attendance at this meeting is STRONGLY ENCOURAGED.

Prequalification Bidders interested in working with Turner on this project will be required to submit a prequalification package. Contact Melanie Mintenko for more information.

Sealed bids for Group A are due no later than 2pm, Wednesday, June 22nd **DELIVER TO: Turner's Oakland Office**

Attn: Melanie Mintenko

300 Frank H. Ogawa Plaza, Suite 510 • Oakland, CA 94612

Turner has a 70% LBABE/LIABE goal which includes a 17% SBE/VSBE goal for this project. Preference will be given to subcontractors holding these Port certification. Certification may be applied for at: http:// www.portofoakland.com/srd/

<u>Mentor/Protégé Program Participation</u>– Subcontractors are highly encouraged to participate in Turner's Men-tor/Protégé Program. Participation in this program will count towards the award decisions for this project. Please direct all questions to Melanie Mintenko at 510-882-7581 or mmintenko@tcco.com

Minority Entrepreneurship

Continued from page 1

ment organization in Detroit's Eastern Market district. The area that surrounds the district has some of the highest poverty rates in the region. Eastern Market partnered with FoodLab Detroit, a nonprofit that helps start-up food businesses, to create Detroit Kitchen Connect in 2013.

Detroit Kitchen Connect is designed to help entrepreneurs overcome one of the biggest obstacles for starting a food business in Detroit: the high cost of setting up a commercial kitchen. Detroit Kitchen Connect currently consists of two commercial kitchens that Detroit area food entrepreneurs can use to test recipes and create products. Eastern Market Corporation is also in the process of developing an accelerator program to support the growth of more food entrepreneurs.

Another of Detroit's inner city incubators is Tech-Town, started in 2000. It has three programs for tech entrepreneurs: a business incubation program as well as two accelerator programs, DTX Launch Detroit, a 10-week summer accelerator for students, and the Labs Venture Accelerator, a 12-week program designed for later-stage technology start-ups. Tech-Town employs numerous strategies to boost minority participation rates in its programs, including intentionally building diverse leadership and mentorship teams, targeting recruitment, and hosting public events that are open and free to the public.

TechTown also operates a program called BLOCKS to further promote inclusive entrepreneurship throughout Detroit. The BLOCKS program takes TechTown's tech and business support on the road to Detroit neighborhoods and it serves entrepreneurs in sectors beyond tech, such as small manufacturing, retail and various lifestyle businesses. The program was started, in the words of Paul Riser, TechTown's Managing Director, because "there was a realization that not everyone will make it to our doorstep and not everyone's a tech-based entrepreneur, but we still have something to offer and it's in the interest of the economy to stabilize commercial corridors in neighborhoods, deliver community development and try to grow that into true economic development."

Visit link below for the full article: www.sbeinc.com/resources/cms.cfm?fuseaction=news. detail&articleID=1613&pageID=25

Source: http://icic.org



Kaiser Permanente Downtown **Medical Office Building**



Meet project managers from The

Whiting-Turner Contracting Company

Wells Fargo Supports Diverse-Owned Small Businesses

Continued from page 11

The Support Center - Raleigh, North Carolina

WWBIC, The Wisconsin Women's Business Initiative Corporation - Milwaukee, Wisconsin

Each CDFI focuses on providing loans, technical training and business development resources that create and sustain jobs and wealth in traditionally underserved communities and populations.

How CDFIs make a difference: A small-town sheep farmer's business goes national

James Joyner is a disabled African-American U.S. Army veteran whose work with DCC recipient Natural Capital Investment Fund (NCIF) transformed his family's farm from a labor of love to a profitable enterprise. Fulfilling a promise to his parents to keep Joyner Farm in the family following their deaths, Joyner returned home to Faison, North Carolina and decided to raise sheep - a new venture for the farm, and for Joyner. He turned to NCIF for help.

The CDFI focuses on helping entrepreneurs and enterprises that are good stewards of natural resources. NCIF helped Joyner develop financial projections for his business and connected him with an innovative solar farm company that helps market his lamb and allows him additional pasture land for grazing. NCIF eventually made a loan that helped Joyner expand his flock, upgrade pastures and fencing, and build a lambing shed for shelter during bad weather. Today, Joyner Farm is profitable, and Joyner sells his grass-fed, antibiotic-free lamb to a well-known national organic and natural foods grocery chain.

"NCIF didn't just loan me money," said Joyner. "They took extra time, made an extra effort to help me with different aspects of my business which let me know the success of my business is just as important to them as it is to me.

'We're fortunate to work with good businesses with good prospects, but like James, they simply need to develop a track record so they can qualify for tradi-tional financing," said Rick Larson, senior vice presi-dent of NCIF. "The DCC program provides critical support so we can help more small business owners get to that point."

NCIF is receiving \$1.6 million in lending and grant capital from Wells Fargo during round one of the DCC program. They and each of the DCC recipients will help business owners like Joyner through various lending and support initiatives. Visit Wells Fargo Stories to learn about more small business owners who benefited from the support of CDFIs.

Interest forms now being accepted for second round

Wells Fargo is accepting interest forms for round two of the DCC program through June 1st. CDFIs can visit www.wellsfargo.com/cdfi to learn more about the program's guidelines and to access the online interest form. In addition to lending and/or grant capital, the program also offers CDFIs support known as social capital. Offered through Opportunity Finance Network, this component focuses on activities such as mentorship, peer learning, marketing/ outreach, and guidance on tailored products.

Source: www.wellsfargo.com